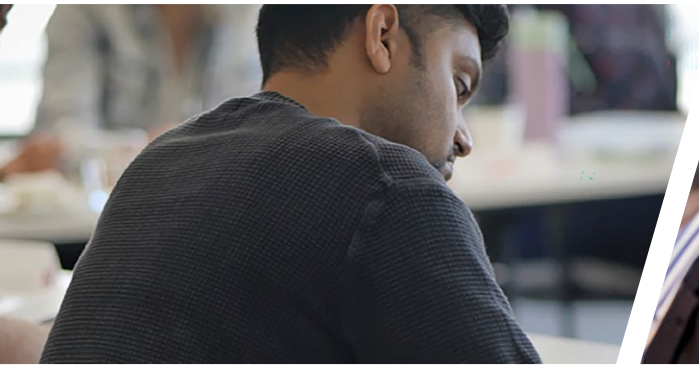
Business Canterbury
Our Chamber of Commerce

Annual Report

2025/26



When business succeeds,
Canterbury succeeds.

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Our Values

Lead the charge and the change.

- We encourage the pursuit of ambitious goals without fear of judgement or failure.
- We stand up for what is right for our customers and region.
- We inspire others to challenge the status quo.
- We take ownership of everything we do.

Be the best business partner.

- We know what our business community needs now and in the future.
- We provide confidence and assurance during times of change.
- We leverage collective knowledge and expertise.
- We lean into difficult conversations.

Fiercely focused on what's best for our customers.

- We listen to understand, not reply.
- We put ourselves in the shoes of others.
- We understand our audience needs to deliver relevant and scalable solutions.
- We take collective ownership to provide the right solution.

Commercially driven for impact.

- We prioritise based on impact vs striving for perfection.
- We make robust decisions based on data and insights.
- We respond quickly to market changes and capitalise on emerging opportunities.
- We understand how our choices and actions impact the bottom line.

Authenticity matters.

- We celebrate success and grow from failure.
- We hustle and have fun.
- We respect and value each other's differences.
- We provide an environment where people can be their best.

Board Chair's Report

This year has been one of continued evolution for Business Canterbury.

As a Board, we have remained focused on ensuring the organisation delivers meaningful value to members today while positioning itself for long-term success. Looking back over the past 12 months, I am proud of the progress made on both fronts.

Businesses are operating in an environment of constant change. Technology is reshaping industries, workforce pressures are evolving, regulatory requirements are becoming more complex, geopolitical tensions are having an impact here in Canterbury, and economic conditions remain challenging for many organisations. In this environment, the expectations of a modern business membership organisation are changing too.

Our responsibility is to ensure Business Canterbury continues to understand our members' needs and evolve the support, expertise and opportunities we provide around those changing needs.

Building on the transformation of recent years, our focus has been on strengthening the value and relevance of our membership offering. This has included introducing on-demand learning, increasing tailored in-house training, investing in technology and creating more opportunities for members to connect, collaborate and learn from one another.

These changes give members greater choice in how they access support, connect with relevant expertise and help make informed decisions as circumstances change.

While our advocacy and leadership increasingly address wider economic and policy challenges, our success is ultimately measured by the value we create for members and our ability to create the conditions where businesses can grow, be productive, innovative and resilient.

One of Business Canterbury's greatest strengths is our ability to bring together the right people at the right time. Through events, training, industry forums, factory tours, networking and engagement with local and central government decision makers, members can share their experiences, access expertise, build relationships and have their voices heard.

The Board has also maintained a strong focus on the long-term sustainability of the organisation. Diversifying revenue, strengthening partnerships and investing in new opportunities are helping ensure Business Canterbury remains resilient and able to continue investing in the advocacy, services and support our members value. This requires balancing innovation and future opportunity with responsible stewardship of the organisation's resources.

Collaboration has been an important part of that work. Relationships across business, education, local government, iwi groups, industry groups and community organisations extend the expertise, networks and opportunities available to members and strengthen the collective voice of Canterbury business.

On behalf of the Board, I would like to acknowledge Chief Executive Leeann Watson, her Executive and the wider Business Canterbury team for their leadership, commitment and willingness to embrace and lead change. The organisation's growing relevance and profile reflects the quality and dedication of our people.

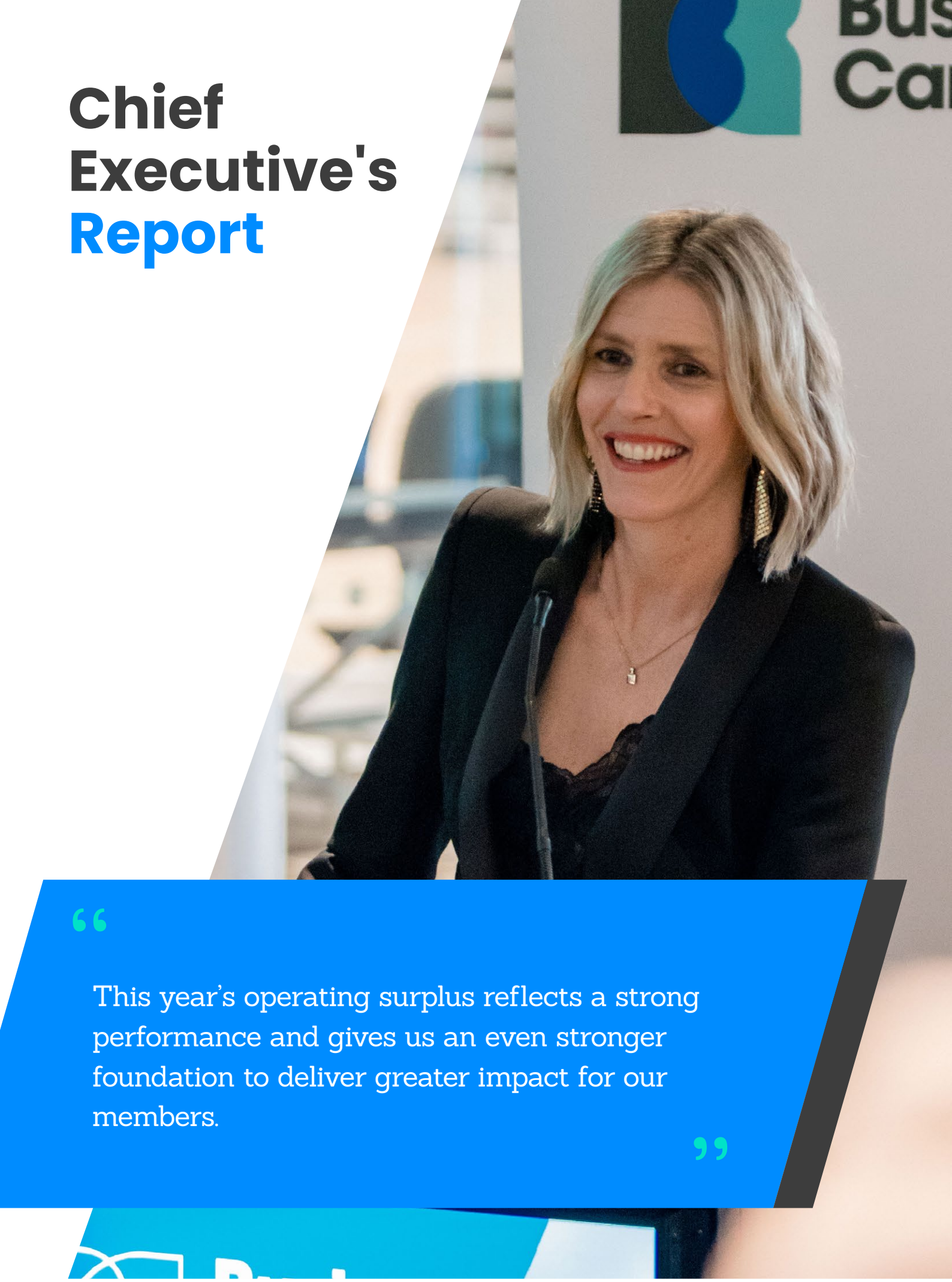
I would also like to thank our members. Your trust, engagement and investment make this work possible, and the challenges, opportunities and experiences you share with us continue to shape our priorities, advocacy and support.

As we look ahead, we do so with confidence. Business Canterbury is financially sustainable, strategically focused and continuing to evolve around the changing needs of business.

After more than 165 years of backing business, our responsibility is to ensure Business Canterbury remains just as relevant to the businesses of tomorrow.

Paul Deavoll
Board Chair, Business Canterbury

Chief Executive's Report



> This year's operating surplus reflects a strong performance and gives us an even stronger foundation to deliver greater impact for our members.

This year we have shifted gears in the role Business Canterbury plays in and for our region.

Supporting our members remains at the heart of what we do, but our focus is on shaping the environment in which you operate. Rapid technological change, geopolitical tensions, evolving trade relationships, workforce pressures, regulation and economic uncertainty all influence business decisions. Success depends not only on how businesses respond, but on having the right policy, infrastructure and economic settings around them.

Business Canterbury has evolved from a traditional chamber of commerce into a business organisation focused on leadership, influence and impact. We are now seeing the outcomes through stronger member engagement, more diversified revenue, improved financial sustainability and deeper partnerships.

That stronger foundation allows us to support members through today's challenges while shaping the conditions for longer-term prosperity.

One of our most significant priorities has been Canterbury Ambition, bringing together business leaders, local government, iwi representatives, education providers and community organisations around a shared vision for the region's future. Realising Canterbury's potential requires long-term thinking, alignment and a willingness to address challenges before they become barriers to productivity, investment and opportunity.

We have also strengthened our role in national policy conversations both at a regional and South Island level, reinforcing the role that Canterbury plays in the South Island economy. Rather than responding only after decisions have been announced, we are taking the experiences and views of our members directly to ministers, officials and government agencies earlier in the policy process. This has included engagement on employment relations reform, proposed health and safety changes, Holidays Act reform and other regulatory settings affecting business.

Our goal is to ensure Canterbury businesses have a strong, credible voice where decisions are being shaped.

Alongside this work, we have continued evolving how members access support, expanding opportunities to build capability, make useful connections and access expertise on issues ranging from artificial intelligence and automation to employment change, international trade disruption and new market opportunities.

Impact shows up in practical outcomes for our members such as clearer business decisions, more confident leaders, upskilled employees, new commercial connections and a stronger voice on issues that matter.

We are also transforming how Business Canterbury operates. Artificial intelligence and digital technology are helping us improve efficiency, extend our reach and make support more accessible. But what makes Business Canterbury valuable remains firmly human and grounded in relationships, trust, practical expertise and our ability to bring the right people together.

I want to acknowledge our team for their commitment and willingness to embrace change, our Board for its continued guidance, and our members and partners whose investment and engagement continues to shape what we do.

Looking ahead, our direction is clear. We will continue evolving our membership offering, extending our reach, strengthening our advocacy, deepening partnerships and using technology where it improves the value and accessibility of what we provide.

We remain committed to our purpose and vision. We are here to back our members and recognise the critical role successful businesses play in creating strong communities and a prosperous region while working towards being New Zealand's largest and most influential business voice and a globally recognised Chamber.

Because when business succeeds, Canterbury succeeds, and when Canterbury succeeds, New Zealand is stronger for it.

Leeann Watson
Chief Executive, Business Canterbury

Shaping the Future of Our Region

Businesses are making decisions today that will shape where Canterbury is in five, ten and twenty years. Our role is to make sure the business voice is represented early, clearly and consistently in the decisions that influence future investment, policy and the conditions for growth.

Over the past year, we have strengthened how we gather business insight, turn that insight into clear priorities and take those priorities directly to decision-makers. Our focus is increasingly proactive: engaging before policy is finalised and bringing practical business perspectives to the table that support businesses to grow, innovate and be productive.

23

Stakeholder meetings on average each month.

16

Media engagements and mentions on average each month.

35+

Direct engagements with ministers, MPs, senior officials, regulators and policymakers this year.

Strengthening Canterbury's position as a leading voice for the South Island.

Engage

Our advocacy starts with understanding what businesses are experiencing.

Through direct conversations with members, sector engagement and our Quarterly Canterbury Business Survey, we gather evidence on business confidence, investment intentions, economic conditions and the issues influencing day-to-day decisions.

The Quarterly Canterbury Business Survey is increasingly used by government agencies, policymakers and the media as an indicator of what is happening across the Canterbury economy. This gives us a strong evidence base and helps ensure our advocacy reflects the experiences, needs and intentions of businesses across the region.

Influence

Evidence and clear positions create impact when they reach the people making decisions.

Over the past year, Business Canterbury averaged 23 stakeholder meetings each month and 16 media engagements and mentions, alongside more than 35 direct engagements with ministers, members of parliament, senior officials, regulators and policymakers.

These relationships put Canterbury business perspectives into policy and investment discussions earlier, while there is greater opportunity to influence outcomes.

Our influence also extends beyond Canterbury. Many of the challenges and opportunities facing businesses here are shared across the South Island, including infrastructure, regulation, investment, skills and economic development. By working with other business organisations where our priorities align, we can strengthen the collective business voice and present a more coordinated case to government.

Shape

We use those insights to develop clear positions and practical solutions on the issues that matter to business.

This year, our advocacy included government procurement, Holidays Act reform, health and safety requirements, employment settings and local government reform.

Several of these issues moved forward this year. Changes to government procurement rules introduced a stronger focus on benefits to New Zealand, including increasing access for small businesses, aligning with a position Business Canterbury has consistently supported. The Holidays Act has now been replaced, while health and safety reforms have focused on clearer employer responsibilities and a more practical approach to managing workplace risk.

Closer to home, our approach to local government reform has focused on the outcomes businesses tell us matter: lower compliance costs, greater regulatory consistency, reduced pressure on rates and better investment in infrastructure.

Our role is to bring forward practical business perspectives and solutions that improve the environment in which businesses operate.

Canterbury Ambition

Canterbury Ambition is a larger, longer term piece of work. Our aim is to deliver a private sector-led ambition for the region – to lock in some of the tail winds our region is experiencing right now. We have worked in partnership with local government and are at the stage now where we are building out the prioritised asks that we will take to the government after the election.

For our members, this work creates another pathway for the experiences and priorities of businesses to contribute to the wider regional and national agenda and influence decisions that will shape Canterbury over the long term. It also helps ensure we continue to invest ahead of demand, enabling growth while protecting and enhancing what is unique and compelling about our region.

Member Impact

No two businesses are facing the same circumstances. Some are pursuing growth, while others are managing rising costs, workforce challenges, regulatory change, new technology or uncertainty in international markets.

Our role is to understand what members need at that point in time and connect them with the advice, expertise, people and opportunities that can help them make confident decisions.

The common thread across our member support is practical value: advice, capability, connections, representation and access to opportunity.

Advice

Capability

Connections

Representation

Access to opportunity

Member impact in action: Rubisco

Change can also create opportunity.

For Rubisco, navigating change meant understanding how the New Zealand-India free trade agreement applied to its business. Rubisco needed clarity on whether its hemp fibre products were included. Business Canterbury confirmed that the products were covered, giving the business greater certainty as it considered the opportunities for its products.

"Business Canterbury helped us get clarity on how our hemp fibre products are treated under the India FTA, giving us greater certainty as we assess opportunities in the Indian market." - *Guy Wills, CEO, Rubisco*

Navigating Change

The pace and volume of change and disruption continued to test businesses this year, from rapidly evolving technology and employment requirements to global disruption and shifting economic conditions. In that environment, timely information and access to the right expertise can make the difference between reacting and making a confident, informed decision.

Our focus was on helping members understand what was changing, what it meant for their business and what practical steps they could take next, whether managing risk, adapting how they operate or recognising a new opportunity.

Technology

Artificial intelligence continued to reshape how businesses think about productivity, customer experience and the way work gets done.

Across our learning and events programme, we saw the conversation shift from caution and uncertainty towards practical application. Businesses were increasingly testing tools and looking for practical ways to use artificial intelligence within their operations.

"This was such an eye-opening workshop and there are some great tools I can take away from it."

- *Artificial Intelligence in Action workshop participant*

Conditions

For businesses trading internationally, events happening thousands of kilometres away can quickly have consequences here in Canterbury.

When disruption in the Middle East began affecting members, Business Canterbury moved quickly to coordinate information across our channels, helping businesses understand the developing situation, potential impacts and where to go for support.

When conditions shift, our role is to get members the right information, expertise and connections quickly, supporting them to navigate change and what it may mean.

Workforce

894 employment and HR advice queries

Some of the most challenging changes businesses face involve their people. Performance management, disciplinary matters, restructuring and redundancy remained the most common areas where members sought employment and HR support.

Business Canterbury responded to 894 employment and HR advice queries between July 2025 and June 2026, with most resolved within 24 hours. Three workplace investigations were also undertaken, helping members resolve issues efficiently and fairly while reducing further time, cost and reputational risk.

Where additional support was needed, we connected businesses with specialist expertise and trusted local providers through our Regional Business Partner programme.

2026/27 Looking ahead

In 2026/27, we will continue adapting our support as technology, employment and health and safety requirements, planning, international developments and economic conditions evolve.

We will also continue engaging with decision-makers so member experience informs policy earlier and Canterbury businesses have a strong voice in shaping the environment in which they operate.

We will keep our response practical: helping members understand what is changing, access the right expertise at the right time and make confident and well informed decisions.

Building Capability

Capability is built when people have the knowledge, confidence and practical tools to take action.

This year, we focused on giving members practical ways to build that capability, whether through structured learning, tailored support, specialist advice or learning directly from other businesses.

Empowering

Across the year, we have assisted members to support their people to build confidence through developing skills in areas including leadership, health and safety, communication, productivity and people management.

Our learning programme included public workshops alongside tailored sessions delivered directly within businesses, giving organisations the ability to address specific capability needs within their own teams.

The value of that learning is ultimately in what people can do differently afterwards.

"I am now confident in my processes … the guidance stays front of mind in all my interactions." - *Performance Management on-demand participant*

Better-equipped managers and leaders can address issues earlier, make more informed decisions and build stronger workplaces.

Flexibility

This year, we also piloted online on-demand learning, creating another way for members to develop capability without needing to attend a scheduled workshop.

The format gives time-poor businesses and members greater flexibility to learn at a time and pace that works for them, while retaining face-to-face learning where discussion, coaching and shared experience add greater value.

On-demand learning adds choice, giving members another way to build capability when and where it works for them.

Expertise

628 requests for specialist support

Capability also comes from having the right expertise at the right time.

During the year, members made 628 requests for specialist support across areas including manufacturing, global trade and general business advice.

That support helped businesses work through real decisions, from improving operations and assessing new markets to understanding export requirements and identifying the right expertise or connections.

Member impact in action: Thelning Design Innovation

Thelning Design Innovation developed an automated net-cleaning machine for salmon farms, replacing a dangerous and labour-intensive manual process. The machine was sold into Turkey, opening a Mediterranean market and contributing to further forward orders. In global trade, Business Advisors also alerted businesses to available US tariff refunds and guided them on the steps needed for their American importers to submit claims.

Case Studies

Sometimes the most useful learning comes from seeing how another business has approached the same challenge.

Our manufacturing factory tours gave members direct exposure to lean manufacturing, automation, advanced technology and different approaches to productivity. Rather than discussing these ideas in theory, businesses could see them being applied and consider what might work within their own operations and create meaningful peer to peer connections.

2026/27 Looking ahead

In 2026/27, we will continue expanding the ways members can build capability, including a broader rollout of on-demand learning alongside public workshops, tailored in-house training and specialist advice.

We will also look for more opportunities to connect learning with real business environments, from factory tours to connecting exporters and importers with expertise as trading relationships and markets evolve and providing opportunities for peer to peer connections and learning.

Our focus remains on useful outcomes: giving people the knowledge, confidence, connections and practical tools to make better decisions and put what they learn into action.

Member impact in action: Slade Engineering

For Slade Engineering, a factory tour created value well beyond the visit itself.

Kristen Slade came away with new relationships across research and development and business development, alongside practical ideas the business could consider within its own workshop.

The experience opened conversations around potential new business, mentorship and advice from others in the sector, while giving Slade Engineering ideas around measurement and teams to take back to its own factory floor.

"Although we are small, we are now taking a few ideas around measurement and teams and pulling those on to our own floor. It's helped open up conversations with others not just around new business but mentorship and advice from others." - *Kristen Slade, Slade Engineering*

Meaningful Connections at Scale

The right connection opens a door, solves a problem or creates an opportunity that might not otherwise exist.

Our role is to bring members together with the people, expertise and networks that can help them move forward, and to create opportunities for those relationships to continue beyond the initial introduction.

Throughout the year, that meant connecting businesses with each other, industry leaders, experts and decision-makers here in Canterbury, in Wellington and internationally.

Connections

Business Canterbury events are renowned for bringing our business community together and providing insights, information, entertainment and opportunities to build connections.

6,028
Event attendances

63
Events

18%
Above attendance target

88%
Customer satisfaction, target 75%

Interaction

This year, we continued refining our event topics and experiences tailored towards ensuring our members were well informed and continued to provide opportunities to build connections. Through fireside conversations and interviews, round-table sessions, panels and opportunities for direct discussion giving members better access to experts and decision-makers while helping keep conversations relevant to the issues businesses face and future opportunities.

Global

Our networks also extend beyond Canterbury and New Zealand.

During the year, Business Canterbury hosted delegations from Poland, Vanuatu, Lithuania, Sri Lanka, Australia, Thailand, Hong Kong and India. We also formalised a relationship with the India New Zealand Business Council, creating further pathways for international business engagement and regional economic connections.

Decision-makers

Through our connections we have provided opportunities for businesses to engage directly with the decisions makers in both local and central government that affect the environment in which they operate.

Across the year, members had access to ministers, political leaders, government agencies and other senior decision-makers through Business Canterbury events and forums.

These opportunities complement our wider advocacy work by giving businesses direct access to conversations on the issues affecting them.

2026/27 Looking ahead

In 2026/27, we will continue focusing on connections that create practical value for members.

This includes expanding the Connect After 5 model to showcase more businesses in their own workplaces, strengthening regional delivery through local partnerships and using technology to make relevant events and conversations more accessible to businesses beyond central Christchurch through our investment in live streaming technology in our in-house event space.

We will also continue refining formats around what members need, creating opportunities not simply to attend, but to ask questions, meet the right people, share experiences and build relationships.

Member impact in action: Mind Coach Academy + BreakFree

The strongest connections are often the ones that keep developing after an event has finished.

Mind Coach Academy first met the BreakFree on Cashel team at a Business Canterbury Connect After 5 event in 2024. What began as a conversation at a networking event soon developed into an ongoing business relationship.

After visiting BreakFree, Mind Coach Academy identified the venue as a good fit for its twice-yearly workshops and has continued to hold events there. The relationship later came full circle when the two businesses partnered to co-host their own Connect After 5, creating another opportunity for Canterbury businesses to meet and build connections.

"It's not just doing business. We feel we've made some really nice friendships too. It's great to catch up throughout the year and hear what's happening for them and what's happening in their industry." - *Rebecca Cragnolini & Imelda Curtin, Mind Coach Academy*

"The connection with BreakFree gave us the opportunity to co-host Connect After 5, which we probably wouldn't have done if it was just us." - *Rebecca Cragnolini & Imelda Curtin, Mind Coach Academy*

Canterbury Trusted

Trust is easy to claim, but harder to prove. Canterbury Trusted gives businesses an independent way to demonstrate the standards behind how they operate and gives customers, employees and partners greater confidence in the organisations they choose to work with.

Backed by Business Canterbury's 165+ years of experience supporting regional businesses, Canterbury Trusted recognises businesses that demonstrate trust, integrity and responsibility. Recognition is earned through assessment and renewed annually, making it visible and verifiable rather than simply self-declared.

43
Canterbury Trusted Businesses

165+
years supporting regional businesses

At 30 June 2026, 43 businesses held Canterbury Trusted status as the programme continued to expand across the region.

Strength behind the certification

This year, we continued to strengthen both the accreditation experience and the value of Canterbury Trusted, improving accessibility while maintaining the rigour and integrity behind the certification.

Canterbury Trusted remains a recognised benchmark for businesses that operate with integrity, deliver sustained performance and create value for their people, customers and communities. As recognition grows, so too does the value of the accreditation, helping businesses build credibility, stand apart and give customers greater confidence.

2026/27 Looking ahead

In 2026/27, the next stage for Canterbury Trusted is about building both participation and recognition.

We will continue improving the accreditation experience while increasing awareness of what being Canterbury Trusted represents. The goal is for more businesses to see value in earning the certification and for more customers to understand the standards behind it.

As the network grows, Canterbury Trusted has the potential to raise the visibility of good business practice across the region and help credible Canterbury businesses stand out for the right reasons.

Member impact in action: Elegant Kiwi Homes

For Elegant Kiwi Homes, Canterbury Trusted provides independent recognition of the standards behind the business.

In an industry where customers are making one of the largest financial commitments of their lives, the accreditation gives prospective clients another level of reassurance. Elegant Kiwi Homes has incorporated the Canterbury Trusted mark into its marketing, communications and company materials and is extending its visibility across its vehicle branding.

"It is not simply something we say about ourselves. It represents recognition from Business Canterbury and gives customers additional confidence in the business behind the homes we build." - *Ivan Presquito, Director, Elegant Kiwi Homes*

Partnerships

We are incredibly grateful to have strong and loyal partnerships across our business community.

The support provided by our Strategic, Supporting and specialist Service partners has helped us connect businesses with specialist knowledge, expand the reach of our services and create opportunities for members.

Throughout the year, our Strategic partners: University of Canterbury, Orion, 2Degrees and Softsource vBridge, helped us create greater value for members across industry, professional services, education, infrastructure, technology, digital and international trade.

Expertise

Our partner network complements the expertise available within Business Canterbury and gives members access to specialist knowledge across a wide range of business needs.

Throughout the year, our partners contributed expertise through events, advisory activity, industry initiatives and other member-facing opportunities. This allows us to draw on a broader range of capability and connections while making relevant expertise easier for members to access when they need it.

Our full network of Strategic, Supporting and specialist partners is recognised on the following page.

2026/27 Looking ahead

In 2026/27, our focus will remain on partnerships that extend our expertise, increase our reach and create practical value and opportunities for members.

We will continue strengthening our partner network while developing relationships that help us reach more businesses and respond to changing member needs.

Our focus is clear: we create long term enduring partnerships with organisations who share our values and our vision.

Partner impact in action: 2degrees

Business Canterbury's strategic partnership with 2degrees is built on a shared commitment to strengthening Canterbury's business community and creating opportunities for businesses to connect, collaborate and succeed.

Through the partnership, 2degrees brings its expertise and perspective into the Business Canterbury network, helping support a more connected and resilient business environment. It is an example of how strong partnerships can extend the value we provide to members while contributing to the wider economic success of Canterbury and New Zealand.

"Strong economies are built on strong business communities. Our partnership with Business Canterbury reflects a shared ambition to help Canterbury businesses succeed through connection, innovation and collaboration. Together, we are contributing to a more productive, competitive and resilient NZ Inc." – *Andrew Fairgray, Chief Business Officer, 2degrees*

Our Partners

We partner with Canterbury organisations whose values align with ours and who share our purpose to back business to thrive by building capability, connections and advocacy.

Our partnerships enable us to extend the value of membership, provide extensive support across multiple industries and market-leading resources, and offer a comprehensive training and events calendar. We are very grateful for their ongoing support throughout 2025/26 and their commitment to Business Canterbury.

Strategic Partners

University of Canterbury

A globally recognised university for internationally renowned teaching and research.

Orion

Central Waitaha Canterbury's electricity distributor, committed to powering a cleaner and brighter future with our community.

2degrees

A leading software-defined telecommunications provider, committed to driving digital outcomes for New Zealand Inc and increasing the productivity of its business customers.

Softsource vBridge

An innovative provider of ICT services and business solutions.

Please Note: Our Partners are as at 30 June 2026.

Supporting Partners

Air New Zealand

ANZCO

Anderson Lloyd

Cambridge Partners

Christchurch International Airport Limited

electionz.com

Enable

Ford

Jolly Billboards

NZME

PwC

Westpac

Global Trade Partners

Kuehne + Nagel

Lyttelton Port Company

Manufacturing Partners

GDF New Zealand Ltd

The Learning Wave

Our Team

Business Canterbury team as at October 2026

Allister McKinnel
Learning and Events Administrator

Charmaine Visser
Business Advisor – Global Trade &
Regional Business Partner Programme

Clare Whitworth
Sales Account Lead

Hannah Weeds
Brand & Engagement Specialist

Jagdev Sidhu
Business Advisor/Regional Business Partner Programme

Jason MacRae
Business Advisor/Regional Business Partner Programme

Jeremy Hanna
Chief Operating Officer

Joanne Graham
Executive Assistant

John Hamilton
Business Advisor - Manufacturing

Kerry Bannon
Senior Accounts Administrator

Leeann Watson
Chief Executive

Marina Wilmerstadt
Operations & Partnerships Coordinator

Michael Prisk
Human Resources/Employment Relations Consultant

Milly Christie
Marketing & Communications Coordinator

Nicki Baughman
Marketing Manager

Pam Casson
Reception & Exports Documentation Advisor

Rebecca Golding
Events Manager

Rebecca Kyle
Business Advisor

Tait Dench
Head of Advocacy and Strategy

Board & Life Members

Our Board

The Board for 2025/26 included the following appointees:

Paul Deavoll
Board Chair

Erin Black
Managing Director
Connect Consultancy
resigned Jan 2026

Glenn Hansen
Group Financial Controller
Vortex Engineering

Grant Walker
Chief Executive Officer & Founder
The Outsource Collective

Hayley Hobson
Director
Team Direction

Korina Foot
Chief Executive Officer
Patersons

Our Life Members

These members have been appointed in recognition of their significant contribution to Business Canterbury (formerly Canterbury Employers' Chamber of Commerce) and the wider business community over a long period of time.

Life Members are appointed at the Annual General Meeting following a recommendation from the Board.

Current Life Members

Andrew Logie
Bruce Fraser
Michael Greene
Peter Davie
Peter Townsend
Richard Ballantyne
Dr Rod Carr
Roger Barker
Syd Bradley

Financial Overview

Summarised Consolidated Statement of Comprehensive Revenue and Expense for the Year Ended 30 June 2026.

2025/26 at a glance

	2026 $	2025 $
Revenue		
Subscriptions	1,409,523	1,317,054
Member Activities	2,481,849	2,342,733
Investment and Other Revenue	44,238	75,394
Total Operating Revenue	**3,935,610**	**3,735,181**
Less Expenditure		
Personnel Costs	2,589,073	2,795,102
Affiliation Costs	86,107	255,649
Operation Costs	1,064,510	990,679
Finance Costs	48,170	56,699
Facilities Costs	97,514	86,492
Depreciation and Impairment	200,990	176,246
Total Operating Expenditure	**4,086,364**	**4,360,867**
Share of surplus of equity-accounted joint venture	8,049	1,813
Deficit for the Year	**(142,705)**	**(623,873)**
Other Comprehensive Revenue and Expense		428,669
Total Comprehensive Revenue and Expense for the Year	**(142,705)**	**(195,204)**

Summarised Consolidated Statement of Financial Position as at 30 June 2026

	2026 $	2025 $
Equity and Liabilities		
Reserves		
Accumulated Funds Closing Balance	1,755,718	1,898,423
Land and Buildings Revaluation Reserve	4,135,864	4,135,864
Total Reserves	**5,891,582**	**6,034,287**
Assets		
Bank Deposits and Receivables / Current Assets	1,993,773	1,295,369
Fixed Assets and Investments	6,794,096	6,805,581
Total Assets	**8,787,869**	**8,100,950**
Current Liabilities		
Payables, Revenue in Advance and Current Borrowings	2,251,690	1,436,939
Non-Current Liabilities		
Term Loan and Deferred Payment Liability	644,597	629,724
Net Assets	**5,891,582**	**6,034,287**

Summarised Consolidated Statement of Cash Flow for the Year Ended 30 June 2026

	2026 $	2025 $
Cash Flows from Operating Activities	553,607	(303,943)
Cash Flows from Investing Activities	(53,351)	(25,214)
Cash Flows from Financing Activities	(66,360)	(56,699)
Net Increase / (Decrease) in Cash Held	**433,896**	**(385,856)**
Add Opening Cash Brought Forward	656,361	1,042,217
Ending Cash Carried Forward	**1,090,257**	**656,361**

Backing businesses to thrive through building capability, connections and advocacy.

Business Canterbury
Our Chamber of Commerce

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